

The State of Capital Markets Technology in Asia Pacific

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Capital Markets Technology
APAC Awards 2026 from
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Contents

Letter from the CEO	3
Executive Summary	5
Methodology	6
Key Issues and Trends	7
The Pivot to Agentic and Governed AI	7
Hybrid Cloud and Managed Services Maturity	8
Low-Latency and Data-Centric Infrastructure	9
Regional Divergence in Capital Markets	9
The Innovation and Fragmentation Paradox	10
Spotlight on Excellence Showcasing Achievements	11
Overview of the Capital Markets Technology APAC Awards	11
Meet our Advisory Board	12
Award Winners	13
Navigating the 2026 Landscape	20
Concluding Remarks	21

WELCOME

Letter from the CEO

Welcome to the second edition of our “State of Capital Markets Technology in Asia Pacific” report, a comprehensive exploration of the dynamic forces shaping one of the world’s most vibrant and rapidly evolving financial landscapes. At A-Team Group, we have long championed the critical role that technology and data play in empowering capital markets, and nowhere is this more evident than in the diverse and innovative Asia Pacific region.

The APAC capital markets have entered a new phase of maturity. A year ago, we spoke of firms turning to cutting-edge technology to navigate challenges and unlock new opportunities. Today, we see those investments bearing fruit — and the ambition scaling dramatically. The question is no longer whether to adopt AI, cloud, or advanced data architectures. It is how quickly firms can move from deployment to competitive advantage, and how they govern that transition responsibly.

Nowhere is this shift more visible than in the adoption of Agentic and Governed AI. Firms across the region are moving beyond the experimental GenAI deployments of 2024, redirecting approximately 64% of their AI investments toward core business functions — predictive risk modelling, embedded finance, and autonomous compliance workflows. The rise of Agentic Mesh Architectures, in which autonomous AI agents manage mission-critical processes across the front, middle, and back office, represents a step-change in how capital markets firms operate and compete.

This dynamism is further amplified by the presence of several world-leading regulatory authorities within APAC. Institutions such as the Monetary Authority of Singapore (MAS) and the Hong Kong Monetary Authority (HKMA), among others, continue to set the pace of regulatory innovation globally. Their pioneering frameworks for tokenised securities, virtual asset regulation, and digital infrastructure are not only shaping the regional landscape but cementing APAC’s position as a key influencer in the future of global finance.

At the same time, the region’s complexity is deepening. Digital transformation spending has surged 16.5% year-on-year, yet firms face a hyper-fragmented regulatory environment, a persistent war for AI and data science talent, and the growing imperative to adopt quantum-safe security postures. The Innovation and Fragmentation Paradox — accelerating capability alongside escalating complexity — defines the strategic challenge facing every market participant in APAC today.

This report aims to provide a clear and insightful overview of this exciting landscape. We delve into the dominant technological trends, the key issues confronting market participants, and the innovative solutions emerging to address them. Our goal is to offer valuable perspectives for industry leaders, technology practitioners, and strategic decision-makers as they chart their course in this dynamic environment.

Central to this exploration are the Capital Markets Technology APAC Awards 2026. These awards, hosted by A-Team Group, are dedicated to celebrating excellence and innovation in capital markets technology across the Asia Pacific region. They are designed to recognise the pioneering solution providers and financial institutions whose ingenuity and commitment are driving significant advancements in areas

crucial to the industry, including Trading Technology, RegTech, Data Management, and the responsible deployment of Artificial Intelligence.

The Capital Markets Technology APAC Awards showcase breakthrough achievements across the financial enterprise, highlighting solutions that address the unique challenges and opportunities present across Asia Pacific's diverse markets. The process for determining our winners is rigorous and impartial, following a distinct three-stage methodology: open nominations, expert shortlisting by A-Team Insight's experienced editorial team in collaboration with our independent APAC Advisory Board, and community voting by financial institution members across the region.

The insights gleaned from these award submissions, combined with our independent market research, form the backbone of this report. The winners and leading solutions highlighted herein are not just examples of technological prowess; they are testament to the industry's resilience, adaptability, and forward-thinking spirit.

We believe this report will serve as a valuable resource for understanding the current state and future trajectory of capital markets technology in APAC. We extend our sincere congratulations to all the winners and nominees of the Capital Markets Technology APAC Awards 2026 — your contributions are shaping the future.

We hope you find this report both informative and inspiring.

Sincerely,
Angela Wilbraham
Chief Executive Officer, A-Team Group

EXECUTIVE SUMMARY

Executive Summary

Across APAC, many capital-markets institutions are graduating from proof-of-concepts to broader, governed deployments of AI, cloud and data infrastructure – a shift mirrored in recent Dell-IDC research showing almost half of regional firms re-architecting production environments for multi-hybrid cloud flexibility.¹ Recent IBM Institute for Business Value research indicates that 64 % of organisations are redirecting AI investment toward core business functions, where the impact on customer value and revenue growth is expected to be more measurable.²

This shift is visible across the awards submissions and the wider market. Firms are using AI and automation to improve risk modelling, compliance workflows, data management, client servicing and operational resilience. At the same time, cloud and managed services are maturing from basic migration programmes into more selective architecture decisions, as firms balance scalability, data residency, latency, regulatory expectations and operational control.

The opportunity remains uneven. Singapore and Hong Kong continue to be active centres for digital assets, tokenisation and market infrastructure development, while other APAC jurisdictions are progressing at different speeds. That unevenness reinforces the need for technology stacks that can adapt to local rules, cross-border data constraints and different stages of market maturity.

Cyber resilience is also moving higher on the board agenda. Forrester expects more than 90% of APAC firms to invest in post-quantum technologies as 'harvest now, decrypt later' risks intensify.³ That creates a more complex investment environment for capital markets firms: AI and automation are becoming more central to growth, but firms must also strengthen governance, security, data lineage and third-party oversight.

1 Dell Technologies / IDC, "Asia-Pacific businesses shift toward multi-hybrid cloud to power AI – study", Times of India, 8 May 2026, <https://timesofindia.indiatimes.com/technology/tech-news/asia-pacific-businesses-shift-toward-multi-hybrid-cloud-to-power-ai-dell-study/articleshow/130828058.cms>

2 IBM, "APAC AI Outlook 2026 signals AI's breakout moment as a new revenue driver", 8 January 2026, <https://www.ibm.com/new/announcements/apac-ai-outlook-2026-signals-ai-breakout-moment-as-a-new-revenue-driver>.

3 Forrester, "Forrester's 2026 Asia Pacific Predictions: Quantum Security Will Become A Strategic Priority For Over 90% Of Enterprises", 28 October 2025, <https://www.forrester.com/press-newsroom/forrester-apac-2026-predictions/>.

Methodology

The insights in this report are drawn from the solutions, case studies and achievements submitted for the Capital Markets Technology APAC Awards 2026, supported by independent market research conducted since the previous awards cycle. Submission material was used to identify examples of market capability and implementation, while external research was used to validate broader regional trends across capital markets technology, regulation, infrastructure, cloud adoption, AI, data management and operational resilience.

The research process reviewed publicly available data, industry publications, regulatory material, technology vendor announcements and market analysis relevant to APAC capital markets. The objective was to identify the technologies, operating models and investment priorities shaping the region, rather than to treat awards submissions as representative survey evidence.

The selection process for the Capital Markets Technology APAC Awards is designed to ensure that winners are chosen on merit and recognised by the industry itself. The process follows three stages: open nominations, expert shortlisting by A-Team Insight's editorial team with input from the independent APAC Advisory Board, and community voting by financial institution members across the Asia Pacific region.

THE MACRO VIEW

Key Issues and Trends

APAC capital markets are being shaped by differing market maturity, different regulatory priorities and rapid technology adoption across both established and emerging financial centres. Singapore and Hong Kong remain important hubs for digital assets, market infrastructure and cross-border financial activity, while markets such as Indonesia, Malaysia and Thailand continue to expand digital services, cloud adoption and financial technology capability.

For capital markets firms, this creates a complex operating environment. Technology strategies must support growth, resilience and regulatory compliance across markets that differ in legal frameworks, data rules, exchange structures, language requirements and levels of infrastructure maturity. The result is a regional market that offers substantial growth potential but rarely allows one-size-fits-all technology deployment.

The most important themes for 2026 are therefore practical rather than speculative. Firms are assessing how AI can be governed inside core workflows, how cloud and managed services can support scalability without weakening control, how market data and low-latency infrastructure can improve trading performance, and how regional fragmentation can be managed through more adaptable technology architecture.

The Pivot to Agentic and Governed AI

APAC firms are moving beyond narrow AI productivity use cases toward more controlled deployment in core business workflows. IBM's APAC AI Outlook 2026 describes a shift in which organisations are redirecting AI investment toward business functions where the impact on customer value and growth is expected to be clearer.

In capital markets, that shift is most relevant where AI can support repeatable, data-intensive processes: risk analysis, market surveillance, client onboarding, regulatory reporting, trade support, research workflows and operational exception management. The emphasis is not simply on deploying more AI, but on embedding AI into governed workflows where outputs can be reviewed, explained, challenged and evidenced.

Awards submissions echo a wider market pattern: external surveys—OECD 2025⁴ and Fenergo/Risk.net 2026⁵—reveal that compliance, data-management and operational teams are actively piloting or deploying AI to automate transaction-monitoring, onboarding and exception handling.

The next stage of adoption is likely to focus on governance rather than novelty. Firms will need stronger controls around model inventories, data provenance, permissioning, audit trails, human review and escalation. In regulated capital markets, AI adoption will be judged less by technical sophistication alone and more by whether firms can demonstrate accountability for AI-supported decisions.

Hybrid Cloud and Managed Services Maturity

Cloud adoption across APAC financial services is moving from basic migration to more deliberate architecture design. Firms are assessing which workloads can be moved to public cloud, which require private or hybrid environments, and where data residency, latency, security or regulatory constraints require more controlled deployment models.

For capital markets firms, the issue is no longer cloud adoption in isolation. It is how cloud architecture supports trading, analytics, data management, compliance, reporting, surveillance and operational resilience. AI workloads are adding to this pressure by increasing demand for scalable compute, data integration and well-governed access to structured and unstructured data.

Managed-service adoption is accelerating as firms confront scarce AI and cybersecurity talent. KPMG's 2026⁶ survey reports that 99 % of large enterprises

4 OECD, "Artificial Intelligence in Asia's Financial Sector", December 2025, https://www.oecd.org/content/dam/oecd/en/publications/reports/2025/12/artificial-intelligence-in-asia-s-financial-sector_b8532d0b/3385bbd8-en.pdf

5 Fenergo / Risk.net, "AI and The Next Era of APAC Compliance", December, 2025, <https://fundselectorasia.com/structural-barriers-to-ai-adoption-for-banks-compliance-ops/>

6 KPMG Managed Services Outlook Survey 2026, <https://kpmg.com/xx/en/our-insights/transformation/managed-services-outlook.html>

– including banking and capital-markets respondents – now treat managed services as a priority investment to bridge skills gaps and operational complexity while EY's Asia-Pacific Board Priorities 2025⁷ further ranks talent scarcity as the #1 board-level risk, reinforcing the operational case for partnering with specialist providers.

Low-Latency and Data-Centric Infrastructure

Investment in high-performance infrastructure remains a core differentiator for buy-side and sell-side firms operating across APAC. Fragmented liquidity, multi-asset trading, exchange connectivity and cross-border execution all place pressure on firms to improve the reliability, speed and usability of market data and trading infrastructure.

Vendors are competing around deterministic latency, resilient connectivity, exchange proximity, feed normalisation and analytics-ready data pipelines. These capabilities are essential for algorithmic trading, pre-trade risk controls, execution management, order routing and real-time monitoring across FX, fixed income, equities and listed derivatives.

The data challenge is as important as the speed challenge. Firms need infrastructure that can ingest, normalise, govern and analyse high-volume market data while supporting front-office decision-making, risk management and regulatory oversight. In that sense, low-latency infrastructure and data-centric architecture are increasingly part of the same investment agenda.

Regional Divergence in Capital Markets

Regional divergence is becoming a defining technology design issue for capital markets firms. APAC is not a single regulatory or infrastructure market. Firms operating across the region must account for different rules on data residency, outsourcing, AI governance, digital assets, market access, privacy, operational resilience and cross-border information flows.

Singapore and Hong Kong remain among the more active global centres for digital asset and tokenisation frameworks. Hong Kong's Securities and Futures Commission has continued to develop its virtual asset and tokenisation regime, including guidance intended to support secondary trading of tokenised SFC-authorized open-ended funds on SFC-licensed virtual asset trading platforms⁸.

⁷ EY's Asia-Pacific Board Priorities 2025, https://www.ey.com/en_gl/board-matters/asia-pacific-board-priorities-2025

⁸ Securities and Futures Commission of Hong Kong, "SFC unveils new regulatory framework to allow secondary trading of tokenised SFC-authorized investment products", 20 April 2026, <https://apps.sfc.hk/edistributionWeb/gateway/EN/news-and-announcements/news/doc?refNo=26PR59>

The EU is moving through implementation of the AI Act, which entered into force on 1 August 2024 and applies progressively, with the European Commission indicating full applicability from 2 August 2026, subject to exceptions⁹. The UK has taken a different path, using a principles-based and pro-innovation framework that relies more heavily on existing regulators applying cross-sector principles within their remits¹⁰.

The US has deep federal rulemaking capacity, but firms still navigate multiple agency regimes across securities, derivatives, banking, market infrastructure and prudential supervision. For APAC-based firms, the practical implication is clear: technology architecture must support local compliance variation rather than assume regulatory convergence.

The Innovation and Fragmentation Paradox

APAC's capital markets technology story is shaped by a tension between rapid innovation and persistent fragmentation. The region includes some of the world's most advanced financial centres, major technology manufacturing ecosystems, fast-growing digital finance markets and jurisdictions with active digital asset programmes. At the same time, market structure, regulation, language, data rules and infrastructure maturity vary widely across the region.

The technology sector's weight in emerging markets underscores APAC's importance to the global AI and infrastructure build-out. JP Morgan Asset Management notes that, as of February 2026, technology represented around 33% of the MSCI Emerging Markets Index, making it the largest sector in the benchmark¹¹.

For capital markets firms, the opportunity lies in connecting that technology depth to practical operating improvements: lower-latency infrastructure, better market data management, more automated compliance workflows, stronger post-trade controls, and more resilient cloud and managed service models. The constraint is that few of these capabilities can be deployed uniformly across APAC. Local regulation, vendor availability, data controls and supervisory expectations still differ materially by jurisdiction.

Forrester forecasts that over 90 % of APAC enterprises will treat quantum-safe security as a strategic priority by 2026. Capital-markets firms are therefore beginning assessments of cryptographic inventories and vendor readiness rather than committing to immediate large-scale spend.

⁹ European Commission, "AI Act", Shaping Europe's Digital Future, <https://digital-strategy.ec.europa.eu/en/policies/regulatory-framework-ai>

¹⁰ UK Government, "A pro-innovation approach to AI regulation", policy paper, 3 August 2023, <https://www.gov.uk/government/publications/ai-regulation-a-pro-innovation-approach>

¹¹ J.P. Morgan Asset Management, "Five reasons why the opportunity of emerging markets and Asia Pacific equities should not be overlooked", 2026, <https://am.jpmorgan.com/sg/en/asset-management/institutional/insights/portfolio-insights/equity/emerging-markets-and-asia-pacific-equities>

OVERVIEW

Spotlight on Excellence Showcasing Achievements

Overview of the Capital Markets Technology APAC Awards

The Capital Markets Technology APAC Awards, hosted by A-Team Group, honor exceptional breakthroughs and operational excellence within the rapidly advancing financial technology sectors of the Asia Pacific region. The program highlights forward-thinking solution providers and financial enterprises whose platforms and strategic deployments significantly improve operational efficiency, mitigate risk, streamline compliance, and catalyze growth across APAC's vibrant capital markets.

The awards recognise pioneering firms across 32 crucial categories. Esteemed winners celebrated for their significant impact on the industry include Murex for Best Use of SaaS/Managed Services in a Capital Markets Solution, LSEG Data & Analytics for Best Use of Cloud In a Capital Markets Solution and Best Low Latency Data Feed, and Tradeweb for Best Fixed Income Trading Solution — reflecting the breadth of innovation driving APAC's capital markets forward.

The selection framework relies on a meticulous, three-tiered methodology designed to guarantee total impartiality. Following an initial open nomination window, submissions are rigorously analyzed and narrowed down by A-Team Insight's editorial staff. The process is further guided by the deep domain expertise of our independent APAC Advisory Board—a curated panel of esteemed industry specialists and thought leaders. To ensure the final results carry genuine market validation, the definitive winners are determined via community voting open to financial institution professionals throughout the Asia Pacific marketplace.

Securing a Capital Markets Technology APAC Award represents a premier industry benchmark, validating a firm's market leadership and long-term vision. The pioneering strategies of this year's cohort are published in tandem with our comprehensive "State of Capital Markets Technology in Asia Pacific 2026" report. As Andrew Delaney, President & Chief Content Officer at A-Team Group, observed, APAC firms are shifting from technology adopters to global trendsetters. The institutional achievements detailed in the sections below offer an essential roadmap of the solutions shaping the future of financial infrastructure



ADVISORY BOARD

Meet our Advisory Board



Lee Ashmore

Global Head of Innovation & Gen AI Tech and Regional Head of Risk & Compliance Tech - Asia Pacific | Risk and Compliance Technology, HSBC



Andrew Kramer

Director, Compliance, FM, ASA & GCNEA, Group SG, Standard Chartered Bank



Sarthaka Nanda

Vice President, Agile Delivery Lead, APAC IT, Regulatory & Tax Reform Programs, UBS



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Simon Young

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Irene Liu

Chairman of the School of Accounting Board of Data and Analytics, Singapore Management University



Shiv Kumar

Director, Transaction Reporting Compliance, Standard Chartered



Brian W. Tang

Founder & Managing Director, Asia Capital Markets Institute



Neeraj Bansal

Assistant Vice President, OCBC Bank



Catherine Lee

Women Data Professionals Board APAC, EDM Council

Capital Markets Tech Awards APAC 2026 Award Winners

WINNER

BEST USE OF SAAS/MANAGED SERVICES IN A CAPITAL MARKETS SOLUTION

Murex

Murex has been independent and relentlessly focused on its mission for 40 years. MX.3 is our powerful, third-generation integrating platform. MX.3 has seen over EUR 1 billion in investment in 10 years. It is among the most ambitious research and development programs in fintech.

We are guided by financial and technology expertise, operational excellence and agile collaboration. These values are cultivated, fostered and reinforced by over 3,400 team members in 20 locations. We support more than 60,000 users in banks, asset managers, insurance companies, pension funds, hedge funds, corporations and energy utilities in over 65 countries.

MX.3 users rely on the platform and our team for trading, hedging, funding, risk management and processing operations. We focus on the long term. We forge lasting strategic partnerships with clients as they embark on transformational IT journeys, achieve regulatory readiness and evolve digitally.

Murex provides specialized managed services tailored to the unique needs of a client's MX.3 platform. Expert teams and robust systems monitor, maintain and evolve operations efficiently, allowing clients to concentrate on their business.



Murex provides enterprise-wide, cross-asset financial technology solutions to sell-side and buy-side capital markets players. With more than 60,000 daily users in 65 countries, its cross-function platform, MX.3, supports trading, treasury, risk and post-trade operations, as well as end-to-end investment management operations for private and public assets. This helps clients better meet regulatory requirements, manage enterprise-wide risk and control IT costs.

www.murex.com



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We're extremely proud **Murex Managed Services** has won this award for a **second year**. Our **leading solutions** meet local requirements and enable our APAC clients **drive** transformation programs forward, adopt extensions, **support** co-development programs, **tackle** cyber-resilience and **reduce** technical debt.

JONATHAN COYLE, MUREX MANAGED SERVICES DIRECTOR



Nick Thomas
CEO for Asia Pacific

WINNER: BEST BUY-SIDE OEMS

FactSet

FactSet supercharges financial intelligence, offering enterprise data and information solutions that power our clients to maximize their potential. Our cutting-edge digital platform seamlessly integrates proprietary financial data, client datasets, third-party sources, and flexible technology to deliver tailored solutions across the buy-side, sell-side, wealth management, private equity, and corporate sectors. With over 47 years of expertise, we leverage advanced data connectivity alongside AI and next-generation tools to streamline workflows, drive productivity, and enable smarter, faster decision-making.

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FACTSET



SG Kim, Principal Sales Specialist;
Alvin Li, Principal Sales Engineer

WINNER: BEST PLATFORM FOR RISK AND PORTFOLIO ANALYTICS

FactSet

FactSet supercharges financial intelligence, offering enterprise data and information solutions that power our clients to maximize their potential. Our cutting-edge digital platform seamlessly integrates proprietary financial data, client datasets, third-party sources, and flexible technology to deliver tailored solutions across the buy-side, sell-side, wealth management, private equity, and corporate sectors. With over 47 years of expertise, we leverage advanced data connectivity alongside AI and next-generation tools to streamline workflows, drive productivity, and enable smarter, faster decision-making.

www.factset.com



FACTSET



Proudly celebrating our Hong Kong team!

WINNER: BEST USE OF CLOUD IN A CAPITAL MARKETS SOLUTION

LSEG Data & Analytics

LSEG Data & Analytics is a leading global provider of financial markets data, delivering insights, analytics and workflow solutions to over 40,000 customers across 190 markets. Through its comprehensive cloud capabilities, LSEG enables seamless access to high-quality data, including its Filings over S3 solution, which delivers 70+ million regulatory filings via AWS S3. It provides fast, scalable access to full-history financial, ESG and ownership data, supporting research, compliance and AI-driven innovation.

www.lseg.com/en/data-analytics



LSEG DATA & ANALYTICS



Sandeep Shrivastava,
Senior Product & Strategy Lead

WINNER: BEST LOW LATENCY DATA FEED

LSEG Data & Analytics

LSEG Data & Analytics is one of the world's largest providers of financial markets data and infrastructure, serving over 40,000 customers across 190 markets. It enables organisations to derive insight through data, analytics and workflow solutions. Its Real-Time – Direct service delivers full-depth, exchange-sourced market data via a unified API, providing low-latency access with flexible deployment. With trusted global coverage and proven performance, LSEG empowers firms to act with speed, certainty and scale in fast-moving markets.

www.lseg.com/en/data-analytics



LSEG DATA & ANALYTICS

WINNER: BEST FIXED INCOME TRADING SOLUTION

Tradeweb

Tradeweb Markets Inc. (Nasdaq: TW) is a leading global operator of electronic marketplaces for rates, credit, equities and money markets. Founded in 1996, Tradeweb provides electronic trading, market data, analytics and workflow solutions across more than 50 products for institutional, wholesale, retail and corporate clients. Serving over 3,000 clients in 85+ countries, Tradeweb facilitates approximately \$2.8 trillion in average daily trading volume and helps clients improve execution, efficiency and risk management.

www.tradeweb.com



 **Tradeweb**



Keri Neo, Managing Director,
Head of APAC Automation & Equities

WINNER: BEST FUND ACCOUNTING, PORTFOLIO MANAGEMENT & DATA PLATFORM

SimCorp

SimCorp is a provider of industry-leading integrated investment management solutions for the global buy side. Founded in 1971, with more than 3,500 employees across five continents, SimCorp is a truly global technology leader that empowers more than half of the world's top 100 financial companies through its integrated platform, services, and partner ecosystem. The Axioma analytics suite provides comprehensive factor risk models, multi-asset enterprise risk management, portfolio construction, and regulatory reporting solutions. SimCorp is a subsidiary of Deutsche Börse Group.

www.simcorp.com



 **SimCorp**

More Capital Markets Tech Awards APAC 2026 winners

BEST USE OF AI IN A CAPITAL MARKETS SOLUTION
Encompass

APAC CAPITAL MARKETS TECH SUPPLIER OF THE YEAR
Trading Technologies

BEST MARKET DATA PROVIDER
ICE Data Services

BEST HIGH PERFORMANCE NETWORK SERVICES
PICO

BEST TRADING ANALYTICS PLATFORM
BMLL Technologies

BEST SELL-SIDE EMS
ION

BEST SELL-SIDE OMS
Marvelsoft

BEST FOREIGN EXCHANGE (FX) TRADING SOLUTION
CME Group

BEST EQUITIES TRADING SOLUTION
Instinet

BEST LISTED DERIVATIVES TRADING SOLUTION
Broadridge Financial Solutions

BEST PROVIDER OF REFERENCE DATA**Bloomberg**

BEST ENTERPRISE DATA MANAGEMENT PLATFORM**Gresham**

BEST DATA MANAGEMENT SOLUTION FOR UNSTRUCTURED DATA**Databricks**

BEST DATA GOVERNANCE SOLUTION**Informatica**

BEST REGULATORY REPORTING SOLUTION**S&P Global Market Intelligence**

BEST TRANSACTION REPORTING SOLUTION**DTCC**

BEST REGULATORY DATA SOLUTION**Bloomberg**

BEST TRADE SURVEILLANCE SOLUTION**Eventus**

BEST E-COMMS SURVEILLANCE SOLUTION**Symphony**

BEST COMPLIANCE AS A SERVICE SOLUTION**MCO**

BEST FINANCIAL CRIME SOLUTION

NICE Actimize

BEST KYC / CLIENT ONBOARDING SOLUTION

AML Partners

BEST SANCTIONS SCREENING SOLUTION

SIX

BEST AI SOLUTION FOR REGULATORY COMPLIANCE

AML Partners

BEST CLOUD SOLUTION FOR REGULATORY COMPLIANCE

Napier

THE PATH FORWARD

Navigating the 2026 Landscape

As 2026 progresses, APAC capital markets technology is entering a more disciplined phase. Firms are no longer assessing AI, cloud, data infrastructure and managed services as isolated transformation projects. They are assessing how these capabilities support trading, risk, compliance, operations, client service and resilience across fragmented regional markets.

The first priority is data governance. AI-enabled workflows, automated reporting, surveillance analytics and post-trade controls all depend on trusted data, clear lineage, consistent reference data and well-managed access controls. Data architecture must also account for cross-border restrictions and local regulatory expectations.

The second priority is controlled AI deployment. Firms should focus on use cases where AI can support defined workflows, improve consistency and reduce operational drag without weakening accountability. That means retaining human review for material decisions, logging AI-supported actions, documenting model use and ensuring that outputs can be explained.

The third priority is infrastructure modernisation. Hybrid cloud, managed services, market data platforms, low-latency connectivity and resilient third-party operating models are becoming central to capital markets performance. The strongest technology strategies will be those that combine scalability with jurisdiction-specific compliance and operational control.

The fourth priority is cyber and post-quantum readiness. Financial institutions should assess cryptographic exposure, third-party dependencies and long-term data sensitivity as post-quantum planning moves from theoretical risk to practical security roadmap.

The fifth priority is skills and vendor oversight. As firms rely more heavily on AI, cloud platforms, managed services and specialist RegTech providers, internal teams will need the expertise to govern those capabilities rather than simply consume them. That places new weight on operating model design, third-party risk management, auditability and business ownership.

CONCLUSION

Concluding Remarks

APAC capital markets technology is entering a more execution-focused phase. The region's leading firms are scaling AI, cloud, data infrastructure, managed services and digital asset capabilities while managing fragmented regulation, cyber risk, skills shortages and uneven market maturity.

The Capital Markets Technology APAC Awards 2026 recognise providers helping firms turn these pressures into practical improvements across trading, data, compliance, infrastructure, post-trade operations and resilience. The strongest submissions point to a market in which innovation is increasingly judged by implementation quality, governance and measurable operating impact.

As AI adoption deepens and market infrastructure continues to modernise, APAC will remain central to global capital markets technology development. The firms best positioned for the next phase will be those able to combine automation with control, regional ambition with local compliance, and technology investment with clear evidence of business value.

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